### Integrating Mental Health Screening & Follow-Up into Primary Care

**OPHIC LESSONS LEARNED** 

EXPLORE

### Disclosures

The projects outlined in this presentation are funded by the Oklahoma Department of Mental Health and Substance Abuse Services (ODMHSAS).

The content presented does not necessarily represent the official views of, nor endorsement by, ODMHSAS.

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#### Practice Facilitator's perspective: Cheryl Crichley Practice Facilitator Lead, OPHIC

#### Family Physician's perspective:

Dr. Steven Crawford Clinical Director, OPHIC Professor Emeritus, OUCOM Dept of Fam & Prev Med

### **Learning Objectives**



### State of Mental Health in Oklahoma

### Health in Oklahoma

### Oklahoma

#### Ranking Highlights<sup>a</sup>

	National Rank	Rank Among Southwestern States* 4 of 4		
Overall	50 of 51			
COVID-19	50	4		
Access & Affordability	50	3		
Prevention & Treatment	37	2		
Avoidable Hospital Use & Cost	-48	4		
Healthy Lives	44	4		
Income Disparity	47	4		
Racial & Ethnic Equity	42	4		

\* Southwestern states include AZ, NM, OK, YX

How Health Care Performance Changed in Oklahoma\*

· Indicators with Little or No Change

### **Mental Health in Oklahoma**



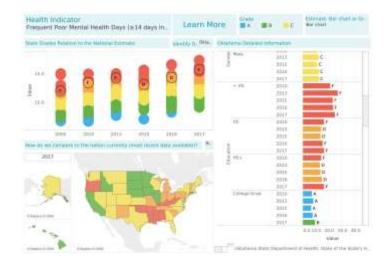


https://stateofstateshealth.ok.gov/

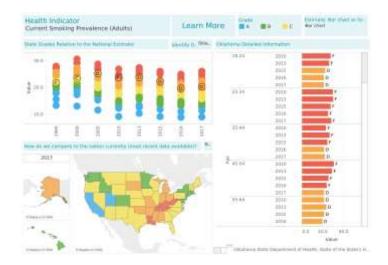
### Depression



### Poor Mental Health Days



### Smoking Prevalence



### Suicide Deaths



### ...45% of those dying by suicide saw their primary care physician in the month before their death.

McDowell AK, Lineberry TW, Bostwick JM. Practical suicide-risk management for the busy primary care physician. Mayo Clin Proc. 2011 Aug;86(8):792-800. doi: 10.4065/mcp.2011.0076. Epub 2011 Jun 27. PMID: 21709131; PMCID: PMC3146379.

Black and Brown Americans had higher rates of anxiety and depression during the Covid-19 pandemic, new study finds Building 'bravery muscles' to fight rising anxiety among kids

The descent line

12.

Horvord psychologist Etims says pandemic worsened trend and screening, early intervention key to avoiding bigger probleme The New Horse Times

Meeting the Mental Health Challenge in School and at Home The testingenetic design of the school and the school

## Suicides increased in 2021, especially among younger people

'it's all over the country,' lead study author says of the rate increase among 15-to-24-year-olds

By Lenny Bernstein Reporter 29, 2022 at 12:00 and 1007

#### Physician Burnout Has Reached Distressing Levels, New Research Finds

Nearly two-thinks of doctors are experiencing at least one symptom of humout, a huge increases from before the pandemic. But the ultuation is not breparable, researchers ag:

### One Solution: Better Integrate Behavioral Health & Primary Care

### Screening, Brief Intervention, and Referral to Treatment (SBIRT)

"SBIRT is a comprehensive, integrated, public health approach to the delivery of early intervention and treatment services for persons with substance use disorders, as well as those who are at risk of developing these disorders."

https://www.samhsa.gov/sbirt

### **Annual Screening**

- AUDIT
  - Alcohol Use Disorders Identification Test
- DAST-10
  - Drug Abuse Screening Test
- Tobacco Use
- PHQ-9
  - Patient Health Questionnaire
- C-SSRS
  - Columbia-Suicide Severity Rating Scale

lohacco			
Have you used tobacco product 19 Sec 19 No	s in the pest 38 days)	-	
- SBIRT Screen with G	PRA		
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### **Evidence for the Efficacy of SBIRT**

	Screening	Brief intervention	Referral to treatment	Notes		
Alcohol use	1	1	1	USPSTF category 8 recommendation <sup>18</sup>		
Drug use (misuse or illicit use)	1	~	1	SAMHSA recommended, TIP 63,17 growing body of evidence*		
Tobacco use	1	1	1	USPSTF category B recommendation*1		
Depression	1	1	1	Behavioral activation promising as a brief intervention in primary care <sup>18</sup>		
Suicide	1	1	1	Brief intervention reduced suicide vs. usual care <sup>3</sup>		

✓ benefit identified ✓ not well studied

\*USPSTF update in process.

### **Evidence Supporting SBIRT**

- Improves lives by early treatment of depression
- Saves lives by preventing suicide and treating addiction
- Reduced frequency and severity of substance use
- Reduced morbidity and mortality of chronic conditions
- Decreased health care costs and utilization

Fleming MF et al. Benefit-cost analysis of brief physician advice with problem drinkers in primary care settings. Med Care. 2000;38(1):7-18.

#### Screening reduces lifetime costs.



### What is the Oklahoma Primary Healthcare Improvement Cooperative (OPHIC)?

### **OPHIC Overview**

- Centered at the NIH-funded Oklahoma Clinical and Translational Science Institute (OCTSI)
- Part of the University of Oklahoma Health Sciences Center
- Collaboration across multiple campuses with Department of Family and Preventive Medicine, College of Public Health, and Department of Medical Informatics
- Infrastructure established in 2014 through funding from AHRQ's EvidenceNOW Initiative
- Specialize in quality improvement techniques to disseminate and implement emerging evidence-based guidelines
- Includes community collaborators

### **Multiple, Complex Recommendations**



### Why Dissemination and Implementation Research?



- Speed up adoption of evidence-based guidelines
- Evaluate provider and patient outcomes

### **OPHIC Model**





## **OPHIC Projects**

#### **OPHIC Collaborators** CHIO OKLAHOMA Mental Health & Substance Abuse 肉粉 も田丁文上目 State Government . 9 Agencies States. 4 4 NaRCAD **Public Health** Instituteof Oklahoma **Technical Partners** Alosa Health yHealth ACCESS NETWORK Community Partners 5 • ( • • OKLAHOMA State Department of Health

**OPHIC** Implements SBIRT

### **OPHIC SBIRT Projects**



- \* Focus on primary care practices serving adults
- 49 practices
- Principal Investigators: Juell Homco, PhD, MPH & Steven Crawford, MD

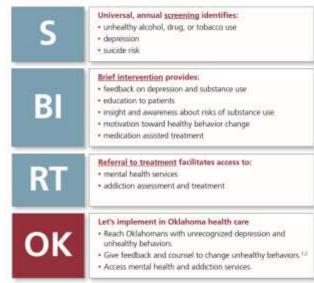


- \* Focus on primary care practices serving adolescents
- 7 practices
- \* Principal Investigators: Juell Homco, PhD, MPH & Melissa Van Cain, MD

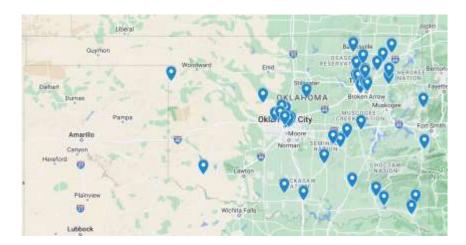


- Focus on primary care practices serving uninsured adults with diabetes
- 12 practices
- Principal Investigators: Juell Homco, PhD, MPH & Steven Crawford, MD

### **How is OPHIC Implementing SBIRT-OK?**



### **SBIRT-OK Implementation Map**



### **SBIRT-OK Goals**

The goal of the SBIRT-OK program is to conduct annual screening for every patient of appropriate age seen in a primary care practice for behavioral health needs including:

Depression & suicide risk

Substance use disorders

### **SBIRT Screening Strategies**

# The SBIRT-OK Screening is automated and completed by the patient. This can occur ...

- Away from the office within 24 hours of an inperson or virtual appointment using the patient's device
- In the office immediately before an appointment using the patient's device or a provided electronic tablet

### **SBIRT-OK Screening Tool**

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### **Screening Tool Functionality**

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### **Respond to Suicide Risk**

# When the risk of suicide is indicated by the SBIRT-OK screening ...

- Staff immediately alert the clinician to contact or encounter with the patient
- Follow previously established practice protocols including ...
  - Staff or clinician administer C-SSRS questionnaire
  - Establish a Suicide Prevention Plan with the patient

If suicide is considered eminent, contact proper authorities, such as 988, & remain with the patient until assistance arrives

### Administer the **C-SSRS Form**

Always ask questions 1 and 2.	Past	Month		
1) Have you wished you were dead or wished you could go to sleep and not wake up?				
2) Have you actually had any thoughts about killing yourself?				
If YES to 2, ask questions 3, 4, 5 and 6. If NO to 2, skip to question 6.				
3) Have you been thinking about how you might do this?				
4) Have you had these thoughts and had some intention of acting on them?				
5) Have you started to work out or worked out the details of how to kill yourself? Did you intend to carry out this plan?		ligh Eisk		
Always Ask Question 6	LPe-	Post 1 Wordte		
6) Have you done anything, started to do anything, or prepared to do anything to end your life? Exercise: Too all, the do shot yourself, to do have yourself, the do have yourself.		High Risk		
988 SUICIDE & CRISIS LIFELINE IF YES to 2 or 3, seek behavioral healthcare for further evaluation. If the answer to 4, 5 or 6 is YES, ge immediate help: Call or text 968, call 9 or go to the emergency room, <u>STAY WITH THEM</u> until they can be evaluated	11	Devento Columbi Review		

### Suicide Prevention Plan



https://zerosuicide.edc.org/sites/default/files/Transforming%20Systems.pdf



## **Print Full Screening Report**

### FULL SCREEN REPORT CONTINUED

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# **Print Full Screening Report**

FULL SCREEN REPORT CONTINUED

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### **OPHIC Model**



# Academic Detailing (a.k.a. Peer Consultation)

- Primary care clinicians trained in process and project content
- In-person or video conferences with clinicians, staff, and Practice Facilitator
  - Establish trust, briefly review project, and answer questions
  - Review and discuss the evidence behind the proposed improvements
  - Review performance data, if available
  - Discuss potential strategies
  - Develop a preliminary plan aligned with practice priorities
- At least 1 to 2 visits per practice per project





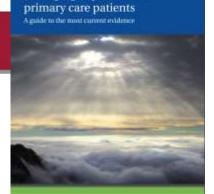


#### Improving behavioral health outcomes in primary care

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#### Applying SBIRT-OK





Managing depression in

Alosa

Email: Charles-Tryon@ouhsc.edu for copies

# **Benefits of Academic Detailing**

- Clinicians can air concerns and questions about the evidence and recommendations
- Clinicians and staff feel valued and connected
- Emphasizes the Practice Facilitator's credibility
- Academic Detailer available for ongoing peer consultation

# **Challenges of Academic Detailing**

- Organization and simplification: detailing materials, training, and continuing education
- Hard to adequately compensate for time away from faculty position or patient care
  - Need support from administration/supervisors
- Travel time and complex schedules pose barriers and increase cost
  - Virtual visits are now an option
  - Add option to view recording when necessary

### **Practice Facilitation**

- Team of Practice Facilitators
  - Geographically distributed
  - MPH, MHA, RN, IMG-MD
  - Trained in formal quality improvement methods
- •One Practice Facilitator serves as Team Lead for each project
- Encounters documented in an OPHICdeveloped electronic practice record (EPR)

### Facilitation Activities

- Align work with practice's priorities (shared agenda)
  - Quality of care for individual patients
  - Financial stability and success
  - Enjoyment of practice
  - Community health
    improvement

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# **Facilitation Activities**

- •Two Practice Facilitator visits/month per practice (minimum)
- Many visits now virtual
- Practice visits account for approximately 80% of Practice Facilitator's time



Dense W. Mode Contract Street Factor Content by Practice Sector Sector Facilitator (PF)



Primary PF Support Type Call Fax EMail Mail Prep Text Visit Web NA TOTAL Show Support Type Show PF Name

Grand Total	926	41	2778	3	102	241	1815	98	1	6005
Total	926	41	2778	3	102	261	1815	98	1	6005
Technology Support	22		53			2	23	18		115
Survey or Research Data	1		22		ż	1	3			29
Screener Workflow Training Complete			ŝ.				41	9		51
Recruitment	267	41	433		5	16	366	5		1133
Practice Planning	35		80		19	8	7	5		151
Practice Facilitation	125		582	1	5	52	975	18		1758
Failed Visit	8		5			4	54	7		71
Erwoitment	22		70	.1	18	6	115	3		235
End of Study							2			2
EHR Data Extraction	3		9				7			19
Close-Out Meeting			13		3	1	63			80
Administration	439		1506	्र	50	148	132	45	1	2281
Academic Detail Visit			1				31	12		:24
Academic Detail Kickoff	4		3			3	16	20		46

1,758 Practice Facilitation Encounters

# **Technology Support**

- OPHIC contracts with IT experts to ...
  - Assist practices and Practice Facilitators with EHR modifications
  - Data extraction
  - Workflow issues
- Multiple EHR systems with variations across Oklahoma
- Average one to two visits per practice per project
  - Can vary considerably according to need



### SBIRT Performance Measures





#### SBIRT-OK Performance Measurement

#### Reporting

Universal Schen	introg .
Measure 1: Uni	versal SBBT Screening Rate
Numerator	IT increasing rate for PHE 4, AUDIT, OWET ED, and tobacca screasing. : Norther of unique patients screened in the past 12 months an Norther of unique patients 124 were in the positive during the sameet sporter.
Measure 2: Uni	versal SBBT Screening Refusal Rate
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## **Performance Feedback**

- The data-driven OPHIC model relies on . . .
  - Rapid, meaningful feedback to motivate practice change
  - Credible data
  - An infrastructure that is repeatable and scalable
- You can't improve on what you don't measure
- Health information exchange (HIE), Electronic Health Record (EHR), and/or chart abstraction

### **Performance Feedback**



# **Electronic Practice Record (EPR)**

### **Encounter Tracking**

• Dose, frequency, duration, and type of intervention

**Practice Characteristics Survey** 

- Practice demographics
- Electronic health record information

**Building Blocks of Primary Care Survey** 

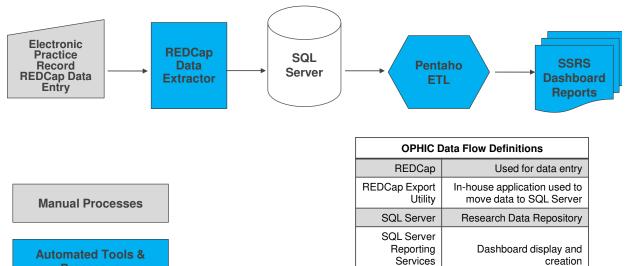
• Measures essential elements of primary care

### **Practice Member Survey**

- Roles, hours worked, years at practice
- Perceptions of work environment
- Level of agreement with evidence



### **OPHIC Data Flow**



(SSRS)

**Processes** 

# Data Analysis and Reporting

- Web-based reporting tool
- Used to implement dashboard delivery
- Organizes data into actionable dashboards
- Available to Practice Facilitators in the field
- Provide clean datasets for evaluation

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ilding Blocks Responses Survey	POM Building Blocks Diagram		

## **Other Support**

To extend the dissemination process, OPHIC invested in ...

• 6 module CME program on ODMHSAS' Learning System at no cost\*



- RPR Exchange
  - Relevant, curated content for primary care available to all OK clinicians for free
  - Alerts and forums



\*thru June 30, 2024, but still available at minimal cost

# **Implementation Challenges**



# What have we learned?

- OK primary care practices:
  - Need D&I support
  - Are under considerable stress, financial & behavioral
- Currently, grants and contracts have funded this work, but only for specific projects
- Availability of funding for this support and to lessen OK's primary care practices' stress is needed (and maybe forthcoming)
- Flexibility is key in meeting a practice where they are
- Technical expertise is required to create an integrated data strategy

