Integrating Mental Health Screening & Follow-Up into Primary Care  OPHIC LESSONS LEARNED	
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EXPLORE	
HEALTHCARE SUMMIT	
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Disclosures	
The projects outlined in this presentation are funded by the Oklahoma Department of Mental	
Health and Substance Abuse Services (ODMHSAS).	
The content presented does not necessarily represent the official views of, nor endorsement by, ODMHSAS.	
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Practice Facilitator's perspective: Cheryl Crichley Practice Facilitator Lead, OPHIC	
Family Physician's perspective:  Dr. Steven Crawford  Clinical Director, OPHIC  Professor Emeritus, OUCOM Dept of Fam & Prev Med	
Professor Emeritus, OUCOM Dept of Fam & Prev Med	



# **Learning Objectives**







State of Mental Health in Oklahoma

#### **Health in Oklahoma**





#### **Mental Health in Oklahoma**





https://stateofstateshealth.ok.gov/

# Depression



Poor Mental Health Days



#### Smoking Prevalence



#### Suicide Deaths



...45% of those dying by suicide saw their primary care physician in the month before their death.

McDowell AK, Lineberry TW, Bostwick JM. Practical suicide-risk management for the busy primary care physician. Mayo Clin Proc. 2011 Aug;86(8):792-800. doi: 10.4065/mcp.2011.0076. Egub 2011 Jun 27. PMID: 2170913

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Sleck and Stown Americans had higher rotes of assists and depression during the Cavid-19 pandemic, new study finds	Pathing Provinty massive's to fight thing actually among table the body of the	
Suicides increased in		
among younger people	Distraying Layets, New Research	
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One Solution:	Better Integrate	
Behavioral He	ealth & Primary Care	
	rief Intervention, and	
Referral to Tr	reatment (SBIRT)	
"SBIRT is a c	omprehensive, integrated,	
public health	approach to the delivery of ition and treatment services	
for persons w	ith substance use disorders,	
as well as	those who are at risk of ping these disorders."	
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#### **Annual Screening**

- AUDIT
   Alcohol Use Disorders Identification
  Test
- DAST-10
  - Drug Abuse Screening Test
- Tobacco Use
- PHQ-9
  - Patient Health Questionnaire
- - Columbia-Suicide Severity Rating Scale



# **Evidence for the Efficacy of SBIRT**



#### **Evidence Supporting SBIRT**

- Improves lives by early treatment of depression
- Saves lives by preventing suicide and treating addiction
- Reduced frequency and severity of substance use
- Reduced morbidity and mortality of chronic conditions
- Decreased health care costs and utilization





What is the	Oklahoma Primary
Healthcare	Improvement Cooperative
(OPHIC)?	-

#### **OPHIC Overview**

- Centered at the NIH-funded Oklahoma Clinical and Translational Science Institute (OCTSI)
- Part of the University of Oklahoma Health Sciences Center
- Collaboration across multiple campuses with Department of Family and Preventive Medicine, College of Public Health, and Department of Medical Informatics
- Infrastructure established in 2014 through funding from AHRQ's EvidenceNOW Initiative
- Specialize in quality improvement techniques to disseminate and implement emerging evidence-based guidelines
- Includes community collaborators

# **Multiple, Complex Recommendations**









# Why Dissemination and Implementation

Research?	MINIWR	
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Randomized Controlled Trial	Guidelines	Primary Care Practice
-	17 Years	

- Speed up adoption of evidence-based guidelines
- Evaluate provider and patient outcomes

#### **OPHIC Model**





# **OPHIC Projects**



OPHIC Collaborators 💸	
CHIO OKLAHOMA	
State Government Agencies NoRCAD	
Oklahoma Py	
Technical Partners OFMQ,, Aloes	
Community Partners Wy-Health	
AGE COMPANY CONTRACTOR	
OPHIC Implements SBIRT	
OPHIC SBIRT Projects	
SBIRT     Pocus on primary care practices serving adults     49 practices     Principal Investigators: Juell Homco, PhD, MPH & Steven Crawford, MD	
Focus on primary care practices serving adolescents     Practices     Principal Investigators: Juell Homco, PhD, MPH & Melissa Van Cain, MD	
Focus on primary care practices serving uninsured adults with diabetes     12 practices     Principal investigators: Juell Homoro, PhD, MPH & Steven Crawford, MD	



#### **How is OPHIC Implementing SBIRT-OK?**



# **SBIRT-OK Implementation Map**



#### **SBIRT-OK Goals**

The goal of the SBIRT-OK program is to conduct annual screening for every patient of appropriate age seen in a primary care practice for behavioral health needs including:

- Depression & suicide risk
- Substance use disorders



#### **SBIRT Screening Strategies**

The SBIRT-OK Screening is automated and completed by the patient. This can occur ...

- Away from the office within 24 hours of an inperson or virtual appointment using the patient's device
- In the office immediately before an appointment using the patient's device or a provided electronic tablet

#### **SBIRT-OK Screening Tool**



#### **Screening Tool Functionality**





#### **Respond to Suicide Risk**

# When the risk of suicide is indicated by the SBIRT-OK screening ...

- Staff immediately alert the clinician to contact or encounter with the patient
- Follow previously established practice protocols including ...
  - · Staff or clinician administer C-SSRS questionnaire
  - Establish a Suicide Prevention Plan with the patient

If suicide is considered eminent, contact proper authorities, such as 988, & remain with the patient until assistance arrives

#### Administer the C-SSRS Form



#### Suicide Prevention Plan





https://zerosuicide.edc.org/sites/default/files/Transforming%20Systems.pdf

# **Print Full Screening Report**



## **Print Full Screening Report**



Print the Full Report for all patients by selecting their ClientID and then click on "Full Report."

# **OPHIC Model**





# Academic Detailing (a.k.a. Peer Consultation)

- Primary care clinicians trained in process and project content
- In-person or video conferences with clinicians, staff, and Practice Facilitator
  - Establish trust, briefly review project, and answer questions
  - Review and discuss the evidence behind the proposed improvements
  - Review performance data, if available
  - Discuss potential strategies
  - Develop a preliminary plan aligned with practice priorities
- At least 1 to 2 visits per practice per project



#### **Benefits of Academic Detailing**

- Clinicians can air concerns and questions about the evidence and recommendations
- Clinicians and staff feel valued and connected
- Emphasizes the Practice Facilitator's credibility
- Academic Detailer available for ongoing peer consultation



#### **Challenges of Academic Detailing**

- Organization and simplification: detailing materials, training, and continuing education
- Hard to adequately compensate for time away from faculty position or patient care
  - Need support from administration/supervisors
- Travel time and complex schedules pose barriers and increase cost
  - · Virtual visits are now an option
  - · Add option to view recording when necessary

#### **Practice Facilitation**

- Team of Practice Facilitators
  - Geographically distributed
  - MPH, MHA, RN, IMG-MD
  - Trained in formal quality improvement methods
- One Practice Facilitator serves as Team Lead for each project
- Encounters documented in an OPHICdeveloped electronic practice record (EPR)

# Facilitation Activities

- Align work with practice's priorities (shared agenda)
  - Quality of care for individual patients
  - Financial stability and success
  - Enjoyment of practice
  - Community health improvement

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#### **Facilitation Activities**

- Two Practice Facilitator visits/month per practice (minimum)
- Many visits now virtual
- Practice visits account for approximately 80% of Practice Facilitator's time



1,758 Practice Facilitation Encounters

### **Technology Support**

- OPHIC contracts with IT experts to ...
  - Assist practices and Practice Facilitators with EHR modifications
  - Data extraction
  - Workflow issues
- Multiple EHR systems with variations across Oklahoma
- Average one to two visits per practice per project
  - Can vary considerably according to need



#### SBIRT Performance Measures



#### **Performance Feedback**

- The data-driven OPHIC model relies on . . .
  - Rapid, meaningful feedback to motivate practice change
  - Credible data
  - An infrastructure that is repeatable and scalable
- You can't improve on what you don't measure
- Health information exchange (HIE), Electronic Health Record (EHR), and/or chart abstraction

#### **Performance Feedback**





#### **Electronic Practice Record (EPR)**

#### **Encounter Tracking**

Dose, frequency, duration, and type of intervention

#### Practice Characteristics Survey

- Practice demographics
- Electronic health record information

#### **Building Blocks of Primary Care Survey**

Measures essential elements of primary care

#### **Practice Member Survey**

• Roles, hours worked, years at practice

**OPHIC Data Flow** 

- Perceptions of work environment
- Level of agreement with evidence

# Electronic Practice Record EDCap Data Extractor Server Server Server Server Definitions CPHIC Data Flow Definitions REDCap Used for data entry

Manual Processes

Automated Tools & Processes

REDCap	Used for data entry		
REDCap Export Utility	In-house application used to move data to SQL Server		
SQL Server	Research Data Repository		
SQL Server Reporting Services (SSRS)	Dashboard display and creation		
Reporting Services			

REDCap

#### Data Analysis and Reporting

- Web-based reporting tool
- Used to implement dashboard delivery
- Organizes data into
- actionable dashboards
- Available to Practice Facilitators in the field
- Provide clean datasets for evaluation

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Other Support	
To extend the dissemination process, OPHIC invested in	
6 module CME program on ODMHSAS' Learning System at no cost*  Overview Epidemic Pain	
Patient Practice	
Analgesia Engagement Systems  • RPR Exchange	
Relevant, curated content for primary care available to all OK clinicians for free     Alerts and forums	
*thru June 30, 2024, but still available at minimal cost	
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Implementation Challenges	
Implementation Challenges	
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PANDEMIC STAFF SHORTAGES DIFFICULTY AND TURNOVER PRIORITIZING QI ADDING A NEW THING	
BLIVIN AT ALL LACK OF EHR MINIMAL PERFORMANCE	
LEVELS INTEGRATION REIMBURSEMENT MEASURES DO FOR SBIRT ACTIVITIES NOT EXIST	
What have we learned?	
OK primary care practices:     Need D&I support	
Are under considerable stress, financial & behavioral     Currently, grants and contracts have funded this work, but only for specific	
projects  • Availability of funding for this support and	
to lessen OK's primary care practices' stress is needed (and maybe forthcoming) • Flexibility is key in meeting a practice	
Technical expertise is required to create an integrated data strategy	
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